

STRATEGIC INTENT 2022 -2027

#### Te Pae Tawhiti

'Our Vision'

**Kia korikori ngā totorore o Manaia Tūranga Rau** To strengthen the wellbeing and prosperity of Ngātiwai

## Tā Tātou Kaupapa

'Our Mission'

**Kia Tū Rangatira Te Iwi o Ngātiwai**To stand strong as Te Iwi o Ngātiwai

## To Achieve Our Purpose We Will:

Understand our people, grow our capability and capacity, maintain key partnerships and grow our influence

# Ngā Tikanga

'Our Values'

Kia Ngātiwai tonu a Ngātiwai ki roto ngā whakatupuranga e anga mai nei.

For Ngātiwai to maintain our uniqueness as Ngātiwai now and into the future.

He Mana Whenua, He Mana Moana, He Tangata Whenua, He Tangata Moana

Ngātiwai people of the land and sea

**Ngātiwai Manawa Tuatini** Ngātiwai Fearless and Dynamic

> **Ngātiwai Manawa Tōpū** Ngātiwai United

**Ngātiwai Manawa Taurikura** Ngātiwai Thriving

#### POU TAHUA:

- 1. Uphold and promote Ngātiwai culture, values and pou in all its commercial activities.
  - Enhanced Ngātiwai Identity and pride through visible commercial success
  - Marae and Iwi members have greater connection to the commercial investments
- 2. Support Ngātiwai rangatiratanga through recognised commercial leadership.
  - Build Ngātiwai economic role in its rohe
  - Employ leading environmental and sustainability practices in decision making
- 3. Provide leading commercial performance that sustains distributions for current generations while growing putea to sustain future generations.
  - Out-perform return and distribution targets
  - Achieve target asset allocations and direct investment strategy
  - Growth that more than maintains the real value (inflation plus Ngātiwai population growth of pūtea
- 4. Act collectively with trusted relationships.
  - Successful co-investment with other aligned iwi, hapū and Māori entities
  - Supporting Ngātiwai on collaborative initiatives that deliver to whānau and hapū
  - Contribution to the growth of, and providing opportunities to, Ngātiwai, Te Tai Tokerau and Māori economies

### POU WHAKAHAERE:

- Well defined strategies
- Strengthened engagement with uri of Ngātiwai
- Robust governance
- Sound policies and processes

#### POU RANGATIRATANGA:

- Uphold He Whakaputanga me Te Tiriti o Waitangi in our interactions internally and externally
- Advocate and advance the interests of Ngātiwai Iwi with the Crown and Local Government through WAI 262
- Participate and engage in Waitangi Tribunal and other Court proceedings relevant to Te Iwi o Ngātiwai
- Understand our tribal histories through our kāinga, hapū and marae
- Strengthen relationships with neighbouring hapū and iwi
- Provide strong policy oversight and coordination for Te Iwi o Ngātiwai

#### POUTALAO:

- Develop a 'Hub and Spoke' approach to grow kaitiaki capacity and capability to across Te Ākau Roa o Ngātiwai
- Nurture Kaupapa Māori, Mātauranga Māori approaches to research and innovation
- Input and respond to Tai Ao policy development locally and nationally
- Foster strong relationships with Local and Central Government Agencies

### POU MĀTAURANGA:

- Be a hub of educational excellence to deliver educational programs and projects which enhance the lives of ākonga and uri living on Te Ākau Roa o Ngātiwai
- Combine our collective expertise to design and implement Ngātiwai ake localized curriculum resources into Te Ākau Roa o Ngātiwai
- Influence educational leadership locally and regionally to improve outcomes
- Strengthen our cultural competence and confidence as an iwi
- Collect and collate Ngātiwai iwi data to inform our educational priorities

#### POU TANGATA:

- Advocate for quality service delivery into Te Ākau Roa o Ngātiwai to deliver better health outcomes for our peoples'
- Know what services are contracted to deliver in Te Ākau Roa o Ngātiwai
- Strengthen relationships with the hauora sector and government agencies to connect our people to services
- Advance Ngātiwai iwi health and social services priorities regionally and nationally

#### POU MANAWA:

- Foster strong relationships and partnerships with government, business, industry, and stakeholders
- Build robust operational structure
- Communicate effectively to our iwi
- Improve financial processes and reporting
- To build strong robust iwi Pātaka Mātauranga, Pātaka Kōrero, and Pātaka Tangata.